

A Needs-Based Approach for Effective Health Human Resources (HHR) Planning in Primary Maternity Care

Gail Tomblin Murphy, RN PhD

Professor, School of Nursing; Director, WHO/PAHO Collaborating Centre on Health Workforce Planning and Research and Director, Centre for Transformative Nursing and Health Research, Dalhousie University



There is no conflict of interest from any of the authors to disclose



Objectives

- Background/Literature
- Theoretical and conceptual approaches
- Design
- Results
- Implications



Dr. Annette Elliott Rose, Research Associate, WHO/PAHO Collaborating Centre on Health Workforce Planning Dalhousie University

Dr. Megan Aston, Associate Professor, Dalhousie University School of Nursing

Dr. David Gass, Physician Advisor, Health Workforce, Nova Scotia Department of Health & Wellness; Faculty of Medicine, Dalhousie University

Dr. John Gilbert, Professor Emeritus, College of Health Disciplines, University of British Columbia





Health Human Resources (HHR)

- HHR planning continues to be based on the use of services or workforce supply¹
- Requires health human resources (HHR) planning based on broad definition of health^{2, 3}
- Shortages of providers (relative to distribution & professions/specialities)^{4,5}
- Need to know what and how care will be delivered and who is needed to provide care⁶



HHR and Maternal Newborn Care

- HHR issues have been consistently identified as a priority area for health system planning and research⁴
- Increasing maternal-newborn health challenges^{7, 8, 9, 10}
- No needs-based HHR research in primary maternity health care



Two key strategies for improved HHR planning

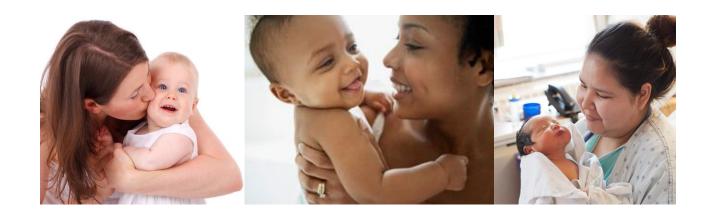
Changing the productivity of care providers

• Efforts to improve and/or address population health needs^{11, 12, 13, 14, 15}



Purpose

To identify the primary maternity health care needs of women and newborns in Nova Scotia





Research Questions

- **Quantitative:** Were there differences between the identified needs of the general perinatal population and subpopulations based on income, area of residence, race/ethnicity, education?
- **Qualitative:** Did women, care providers and/or health leaders identify gaps in services in the current models of primary maternity care? If so, what service delivery approaches can be used to address the gaps in service?

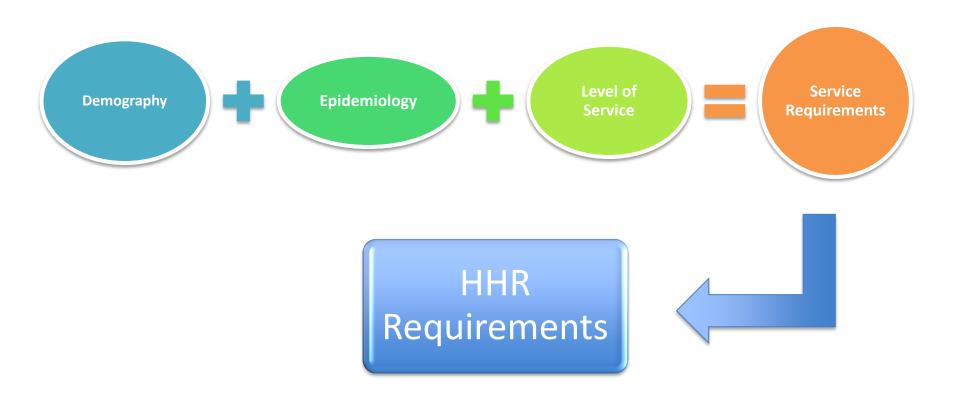


Research Questions cont'd

• Both Phases: What were the primary maternity care needs of women and newborns in Nova Scotia? Were there differences in the identified primary maternity care needs between women, care providers and health leaders, and those needs identified using the needs-based HHR frameworks?

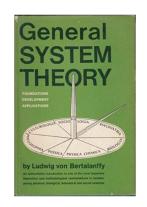


Needs-Based HRH

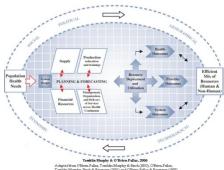




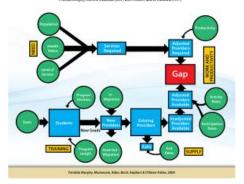
Theoretical and Conceptual Frameworks



General System Theory^{17,18, 19}



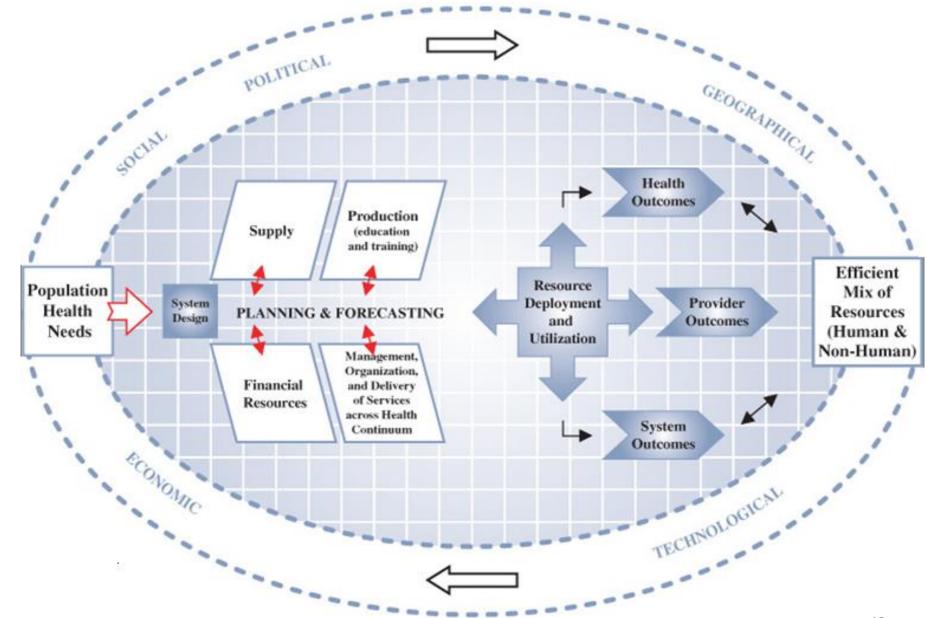
 Health System and HHR Conceptual Framework¹⁶



Analytical Framework^{11,12}



Figure 1: Health System and Health Human Resources Planning Conceptual Framework¹⁶



Tomblin Murphy & O'Brien-Pallas, 2006

13

Methods & Design

Quantitative

-Nova Scotia Atlee Perinatal Database (NSAPD) n=17,826

Univariate & Multiple Logistic Regression Analyses Preliminary quantitative analysis informed qualitative data collection

Qualitative

-Focus groups & interviews with women (n=22)

-Interviews with health leaders (n=18) and nurses, physicians and midwives (n=16)

Thematic Analysis

Integration of Results

Sequential cross-sectional explanatory quantitative (dominant)→qualitative study^{20, 21, 22}



Maternal-Newborn Health Needs Indicators

	Indicator (Dependent Variables)	Source
Prenatal	Access:	NSAPD
	GA at 1 st Ultrasound (by 21 6/7 weeks) HIV or MSS Screening discussed or completed	NSAPD
	Hoolth Status	
	Health Status: Pre-pregnancy BMI	NSAPD
	Pre-pregnancy smoking	NSAPD
Intrapartum	Maternal Morbidity Scoring	NSAPD
	Newborn Age-Weight-Sex Scoring	NSAPD
Postpartum/	Breastfeeding initiation	NSAPD
Postnatal		

Control Variables: Age, parity, mode of delivery

Independent Variables: Geography (rural or not), Race/Ethnicity, Income,

Education



Quantitative Data and Analysis

 After data cleaning, multiple imputation for missing data and recoding, n=17,856 from the NSAPD



Image from: http://www.tsncommunications.com/data-analysis-for-communications/

- SPSS Version 21
- Descriptive statistics
- Inferential statistics
 - Chi-squared tests of association
 - Multiple logistic regression---predictors of health needs using the proxy measures²³



Key Findings: Multiple Logistic Regression

Women living in rural areas of NS

- More likely to have increased pre-pregnancy BMI (OR 1.14)
- More likely to have prenatal screening (OR 0.69)
- Lower maternal morbidity score (OR 0.69)
- Less likely to initiate breastfeeding (OR 1.25)

Women who identified as not Caucasian:

Less likely to have standard prenatal screening (MSS and/or HIV) (OR 1.28)

Women with less maternal income:

- More likely to have increased pre-pregnancy BMI (OR 1.11)
- More likely to smoke in pregnancy (OR 1.93)
- Less likely to initiate breastfeeding (OR 1.53)



Logistic Regression cont'd

Women with less maternal education:

- More likely to have a higher newborn morbidity score (higher risk) (OR 1.13)
- More likely to have increased pre-pregnancy BMI (OR 1.10)
- More likely to smoke in pregnancy (OR 1.68)
- Less likely to initiate breastfeeding (OR 1.58)

Differences in maternal-newborn health needs in sub-populations of women



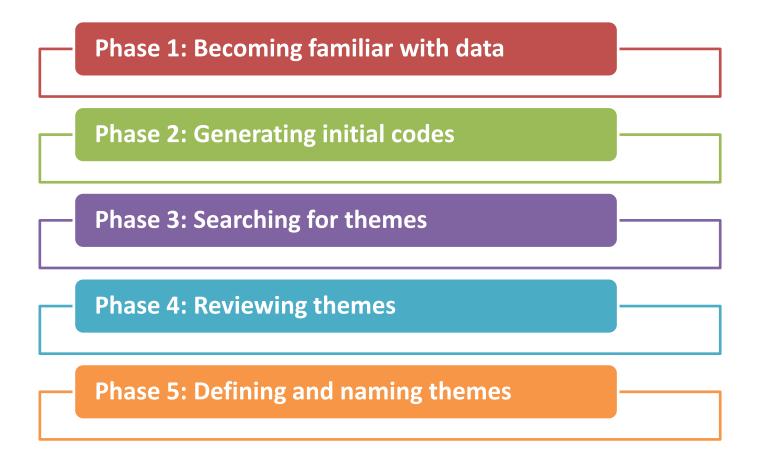
Qualitative Phase: Data Collection

- Purposeful sampling
- 2 Focus Groups + 2 semistructured interviews for a total of 22 women participants
 - Ages 18-38
 - Different races/ethnicities
 - Parity 1-4
 - Rural and urban
 - High school to graduate school

- Semi-structured interviews with:
 - 16 health care providers (nurses, physicians & midwife);
 8-37 years experience
 - 18 health mid and senior care leaders;
 10-30+ years experience



Qualitative Analysis Approach^{24, 25}



^{*} NVivo 10 software used for analysis



Qualitative Results: System and Service Delivery

SUB-THEMES

The need for a paradigm shift

Fiscal matters

The 'wicked' social determinants of health

Lack of patient/people centeredness

Interprofessional & Intersectoral collaboration





Qualitative Results: Individual Care Encounters

SUB-THEMES

Relational care

Culturally safe and appropriate

Know me, know my story

Cookie-cutter approach





Summary: Quantitative

• There was a difference in maternal-newborn health needs: lower maternal education, rurality, lower maternal income and identifying as not Caucasian were significant predictors of various maternal-newborn primary health care needs.

Therefore, H0₁ was rejected



Summary: Qualitative

- All 3 participant groups identified the social determinants (SDH) of health as prevalent health care needs for women and newborns.
- Participants identified a number of strategies to meet needs:
 - System/Organizational
 - -collaborative models
 - -introduction of new models
 - -closer to home services
 - -changes to funding
 - -paradigm shift from illness
 - to full definition of health

<u>Individual</u>

- -full scope practice
- -enhanced cultural
- competency
- -relational care
- -informed consent
- -targeted services for
- breastfeeding



Summary cont'd

• Diverse health care teams working to full scope (and with the competencies to address the social determinants of health) would maximize the potential for meeting women and newborns' health needs. ²⁶



Strengths

- Mixed methods design
- Informed by established conceptual frameworks and theory
- Rigour in each phase
- Extends thinking about measuring needs and the alignment/misalignment with health services delivery

Limitations

- CCHS not used due to:
 - Sample sizes
 - Uncertain perinatal connection
- Missingness in NSAPD
- Additional focus groups with women



Three Key Messages

- Factors related to the social determinants of health increased maternal-newborn health needs.
- There are viable strategies (identified in the study findings) to improve health system and HHR planning and meet maternal-newborn health needs.
- Measuring maternal-newborn health needs and planning for perinatal care without considering a full definition of health may result in increasing health needs and declining health status for women and newborns, particularly those in vulnerable populations.^{27, 28}



References

- 1. MacKenzie, A., Elliott Rose, A., Tomblin Murphy, G. & Price, S. (2013) Canadian Health Human Resources Network (CHHRN) Knowledge Synthesis. Planning for Health Workforces and Health Care Systems Based on Population Health Needs. Unpublished.
- 2. Raphael, D. (2009). Social Determinants of Health, 2nd ed. Toronto: Canadian Scholars Press Inc.
- 3. O'Brien-Pallas, L., Tomblin Murphy, G., Birch, S., Kephart, G. et al. (2007). *Health Human Resources Planning: Challenging the Past, Creating the Future*. Ottawa: Canadian Health Services Research Foundation. Retrieved from http://www.nhsru.com/wp-content/uploads/2010/11/Health-Human-Resources-Modelling-Challenging-the-Past-Creating-the-Future1.pdf
- 4. Campbell, J., Dussault, G., Buchan, J., Pozo-Martin, F., Guerra Arias, M., Leone, C., ... & Cometto, G. (2013a). A universal truth: no health without a workforce. *Geneva: World Health Organization*.
- 5. Biringer, A., Maxted, J., & Graves, L. (2009). Maternity and Newborn Care Committee. *Family medicine maternity care: implications for the future*. Mississauga, ON: College of Family Physicians of Canada.
- 6. Birch, S., Mason, T., Sutton, M., & Whittaker, W. (2013). Not enough doctors or not enough needs? Refocusing health workforce planning from providers and services to populations and needs. *Journal of health services research & policy*, 18(2), 107-113.
- 7. Reproductive Care Program of Nova Scotia (2008). Best Practices in the Use of Cesarean Sections in Nova Scotia. Halifax, Nova Scotia.
- 8. Reproductive Care Program of Nova Scotia (2012a). *Induction of Labour in Nova Scotia Report from the Provincial Quality Assessment Review March 2012*, Halifax, Nova Scotia.
- 9. Robinson, H.E., O'Connell, C.M., Joseph, K.S. & McLeod, N.L. (2005). Maternal outcomes in pregnancies complicated by obesity. *Obstetrics & Gynecology, 106*, 357–64.
- 10. Perinatal Epidemiological Research Unit (2011). *Nova Scotia Atlee Perinatal Database Report of Indicators: 2000-2009.*Halifax, Nova Scotia.
- 11. Birch, S., Kephart, G., Tomblin Murphy, G., O'Brien-Pallas, L., Alder R., & Mackenzie, A. (2007). Human resources planning and the production of health: A needs-based analytical framework. *Canadian Public Policy*, 33(Suppl. 1), pp. 1-16.



References

- 12. Birch, S., Kephart, G., Tomblin Murphy, G., O'Brien-Pallas, L., Alder, R. & MacKenzie, A. (2009). Health Human Resources Planning and the Production of Health: Development of an Extended Analytical Framework for Needs-Based Health Human Resources Planning. *Journal of Public Health Management Practice*, 15(6): S56-S61
- 13. Tomblin Murphy, G, Birch, S. & MacKenzie, A. (2007). *The Challenge of Linking Needs to Provider Requirements*. Ottawa: Canadian Medical Association.
- 14. Tomblin Murphy, G., Birch, S., Alder, R., MacKenzie, A., Lethbridge, L., Little, L., & Cook, A. (2009). *Tested solutions for eliminating Canada's registered nurse shortage*. Ottawa, Ont: CAN
- 15. Tomblin Murphy, G., Birch, S., MacKenzie, A., Alder, R., Lethbridge, L., & Little, L. (2012). Eliminating the shortage of registered nurses in Canada: an exercise in applied need-based planning. *Health Policy,* 105 (2-3), 192-202.
- 16. Tomblin Murphy, G. (2007). *A framework for collaborative Pan-Canadian health human resources planning. Appendix: Example of a conceptual model for HHR planning.* Retrieved from http://www.hc-sc.gc.ca/hcs-sss/pubs/hhrhs/2007-frame-cadre/app-ann-eng.php.
- 17. Von Bertalanffy, L. (1956). General system theory: General systems. *Yearbook of the Society for the Advancement of General Systems Theory,* 1: 1-10.
- 18. Von Bertalanffy, L. (1968). *General system theory: Essays on its foundation and development,* rev. ed. New York: George Braziller.
- 19. Von Bertalanffy, L. (1971). General Systems Theory: Foundations, Development, Application, London, Allen Lane.
- 20. Creswell, J. W. (2013). Research Design: Qualitative, quantitative, and mixed methods approaches. Los Angeles, CA: Sage
- 21. Creswell, J. & Plano Clark, V. (2011). Designing and Conducting Mixed Methods Research. (2nd ed.). Los Angeles, CA: Sage.



References

- 22. Leech, N.L. & Onwuegbuzie, A.J. (2009). A typology of mixed methods research designs. *Journal of Mixed Methods Research*, 43, 265-275.
- 23. Polit, D.F. & Tatano Beck, C. (2012). *Nursing Research. Generating and Assessing Evidence for Nursing Practice* (9th ed.). Philadelphia, Pennsylvania: Wolters Kluwer Health/Lippincott Williams & Wilkins.
- 24. Braun, V., & Clarke, V. (2006). Using thematic analysis in psychology. Qualitative Research in Psychology, 3(2), 77-101.
- 25. Clarke, V. & Braun, V. (2014) Thematic analysis. In R. Two (Ed.), Encyclopedia of Critical Psychology (pp. 1947-1952). New York: Springer.
- 26. Jackson, C., & Gracia, J. (2013). Addressing health and health-care disparities: the role of a diverse workforce and the social determinants of health. *Public Health Reports*, 129, 57-61.
- 27. Braveman, P., Egerter, S., & Williams, D. R. (2011). The social determinants of health: coming of age. *Annual Review of Public Health*, 32, 381-398.
- 28. Braveman, P., & Gottlieb, L. (2013). The social determinants of health: it's time to consider the causes of the causes. Public health reports (Washington, DC: 1974), 129, 19-31.



Thank you gail.tomblin.murphy@dal.ca aelliott@dal.ca



A National Birthing Initiative for Canada

An inclusive, integrated and comprehensive pan-Canadian framework for sustainable family-centered maternity and newborn care.

Image from: http://sogc.org/wp-content/uploads/2012/09/Birthin gStrategyVersioncJan2008.pdf

"Ensuring that the voices of Canadian women are heard about their needs during pregnancy and childbirth [is important], so that we create and deliver maternity care that meets their needs and expectations"

(Society of Obstetricians & Gynecologists of Canada (SOGC), 2008, p. 2)